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## Introductory Material

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## A. Introduction and Principles

### Monday July 21

1. Introduction and Overview
   - Presentation notes: “Introduction; Images of Collaboration”

2. Case Study 1: Nisqually River Council
   - Presentation notes: “Nisqually Case”

3. Benefits and Challenges of Collaboration
   - Exercise: “Group Discussion Guidelines: Benefits and Challenges”
   - Presentation Notes: “Benefits of Collaboration”
   - Presentation notes: “Obstacles to Collaboration”
   - Exercise: “How We See Ourselves and Others”

4. Negotiation: A Necessary Skill in Effective Collaboration
   - Presentation Notes: “Dealing with Differences through Negotiation”
   - Exercise: “Goldmark: Butterflies in Clearview: Background Information”
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   - Supplement: “Interest-Based Bargaining”
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## B. Designing & Managing Collaborative Processes for Ecosystem Management

### Tuesday July 22

5. Case Study 2: Upper Colorado River Recovery Program; Stages of a Collaborative Process
   - Presentation notes: “Upper Colorado Fish Recovery”
   - Supplement: “Endangered Economies”

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6. **ASSESSING AND INITIATING A COLLABORATIVE**

   *Presentation notes: “Assessing”*
   *Presentation notes: “Convening”*
   *Exercise: “CRM Scenario: Yellowstone River Situation Assessment & Articles”*
   *Supplement: “Assessment Questions”*
   *Supplement: “Assessing Whether to Participate in a Collaborative Process”*
   *Supplement: “Convening”*

7. **DEVELOPING A COMMON PURPOSE; GETTING ORGANIZED**

   *Exercise: “Yellowstone River - Vision Statement Roles”*
   *Presentation Notes: “Creating a Balanced Table”*
   *Supplement: “Sample vision, mission and purpose statements”*
   *Supplement: “Operating Agreements for The Nebraska Water Policy Task Force”*
   *Supplement: “Choosing an Appropriate Neutral”*
   *Supplement: “Using a Third-Party Neutral Facilitator”*

8. **“GETTING STARTED” STRATEGY CLINIC**

   *Exercise: “Strategy Clinic Guidelines”*

   *Course evaluation form (in front pocket of binder)*

**WEDNESDAY JULY 23**

9. **COLLABORATIVE LEARNING, DELIBERATING AND DECIDING**

   *Presentation notes: “Collaborative Learning and Managing Adaptively”*
   *Supplement: “Dealing with Differences”*
   *Presentation notes: “Deliberating and Deciding”*
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10. **IMPLEMENTING AND MANAGING ADAPTIVELY**

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    *Exercise: “Red Canyon Dam, Situations 2 and 3”*
    *Supplement: “Elkhorn Mountains Cooperative Management Area MOU”*
    *Supplement: “FACA Rules and Executive Orders”*
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11. **CASE STUDY 3: GLEN CANYON ADAPTIVE MANAGEMENT PROGRAM**

    *Supplement: “EMI Case Summary: Glen Canyon Adaptive Management Program”*
    *Supplement: “Appraising Adaptive Management”*
    *Supplement: “The Role of the Public in Adaptive Ecosystem Management”*

12. **“ONGOING COLLABORATIVES” STRATEGY CLINIC**
C. UNDERSTANDING & OVERCOMING CHALLENGES

THURSDAY JULY 24

13. DEALING WITH CHALLENGES: HUMAN DIMENSIONS
   - Presentation notes: “Human Dimensions”
   - Supplement: “Small Wins”

14. DEALING WITH CHALLENGES: CULTURAL DIFFERENCES
   - Exercise: “A Sage Grouse Saga”
   - Supplement: Articles on Collaboration with Tribes
     - “North Dakota Indian Affairs Commission: Protocol for Working with Tribes”
     - “EPA Guide on Consultation and Collaboration with Indian Tribal Govts”
     - “MOU Between Tribes of Umatilla Indian Reservation and Wash DFW”
     - “MOU Between USFS and the Washoe Tribe of Nevada and California”
     - “Co-management”
     - “Indian Natural Resource Issues in an Orderly System”
     - “Teaching and Learning with Native Americans: Contrasting Values”
     - “Tenets of Indigenous and Western Scientific Knowledge/Mngt Systems”
     - “Normative Communication Styles & Values for Cross-Cultural Collab”

Course evaluation form (in front pocket of binder)

D. APPLYING THE CONCEPTS

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15. “NEXT STEPS” STRATEGY CLINIC
   - Supplement: “National Acad of Sciences, Missouri River Ecosystem Exec Summary”
   - Supplement: “Army Corps, Missouri River Revised Draft EIS Summary”
   - Supplement: “Collaborative Stewardship within the Forest Service”

WRAP-UP AND REFLECTION
   - Presentation Notes: “Core Principles of Collaborative Resource Management”

Final course evaluation form (in front pocket of binder)

RESOURCES

   - Supplement: "Recommended Readings, Resources & Additional Training”