

## RECOMMENDED READINGS, RESOURCES & ADDITIONAL TRAINING

### Reading

#### Collaborative Ecosystem Management

Bernard, T., and Young, J., (1997). *The Ecology of Hope: Communities Collaborate for Sustainability*. New Society Publishers.

Carr, D.S., and Selin, S.W., and Schuett, M.A., (1998). "Managing Public Forests: Understanding the Role of Collaborative Planning." *Environmental Management* 22(5): 767-776.

Cestaro, B., (1999). "Beyond the Hundredth Meeting: A Field Guide to Collaborative Conservation on the West's Public Lands." Sonoran Institute, Tucson, AZ.

Costanza, R., and Matthias, R., (1998). "Using Dynamic Modeling to Scope Environmental Problems and Build Consensus." *Environmental Management*. 22(2): 183-195

Daniels, S.E., and Walker, G.B., (1996). "Collaborative Learning: Improving Public Deliberation in Ecosystem-based Management." *Environmental Impact Assessment Review* 16: 71-102

MacNaughton, A.L., (1996). "Collaborative Problem-solving in Environmental Dispute Resolution." *Natural Resources and the Environment*. 11(1): 36-70.

*Sonoran Institute, (2000). "A Desktop Reference Guide to Collaborative, Community-Based Planning." US Bureau of Land Management and Sonoran Institute.*

Wondolleck, J.M., and Ryan, C.M., (1999). "What hat do I wear now? An examination of agency roles in collaborative processes." *Negotiation Journal*. v. 15; no. 2.

Wondolleck, J.M., and Yaffee, S.L., (2000). *Making Collaboration Work: Lessons from Innovation in Natural Resource Management*. Island Press.

#### Ecosystem Management – General

Cortner, H.J., and Moote, M.A., (1999). *The Politics of Ecosystem Management*. Island Press.

Davis, C. (ed.), (1997). *Western Public Lands and Environmental Politics*. Boulder, CO. Westview Press.

Duane, T.P., (1997). "Community Participation in Ecosystem Management." *Ecology Law Quarterly*, v. 24: 771-797

Gunderson, L.H., Holling, C.S., and Light, S.S., (1995). *Barriers and Bridges to the Renewal of Ecosystems and Institutions*. New York: Columbia University Press.

Interagency Ecosystem Management Task Force, (1995). "The Ecosystem Approach: Healthy Ecosystems and Sustainable Economies. Report of the Interagency Ecosystem Management Task Force." *National Technical Information Service, U.S. Department of Commerce*. Three volume set: PB95-265583.

Krannich, R.S., and Smith, M.D., (1998). "Local Perceptions of Public Lands Natural Resources Management in the West: Towards Improved Understanding of the 'Revolt in the West.'" *Society and Natural Resources* 11(7): 677-696.

Kusel, J., Doak, S.C., Carpenter, S., and Sturtevant, V.E., (1996). "The Role of the Public in Adaptive Ecosystem Management" *Sierra Nevada Ecosystem Project: Final Report to Congress* vol. II, Davis: University of California, Centers for Water and Wildland Resources.

Lackey, R.T., (1998). "Ecosystem Management: Paradigms and Prattle, People and Prizes." *Renewable Resources Journal* 16(1): 8-13.

Lee, K.N., (1995). *Compass and Gyroscope: Integrating Science and Politics for the Environment*. Washington, DC: Island Press.

McLain, R.J., and Lee, R.G., (1996). "Adaptive Management: Promises and Pitfalls" *Environmental Management* v. 20, no. 4, 437-448.

Satterfield, T., and Gregory, R., (1998). "Reconciling Environmental Values and Pragmatic Choices." *Society and Natural Resources* 11(7): 629-648.

Yaffee, S.L., (1994). *The Wisdom of the Spotted Owl: Policy Lessons for a New Century*. Washington, DC: Island Press.

Yaffee, S.L., Phillips, A.F., Frentz, I.C., Hardy, P.W., Maleki, S.M., and Thorpe, B.E., (1996). *Ecosystem Management in the United States*. Washington, DC: Island Press.

### **Conflict Management – General**

Carpenter, S.L., and Kennedy, W.J.D., (1991). *Managing Public Disputes*. Jossey Bass.

Crowfoot, J.E. and Wondolleck, J.M., (1990). *Environmental Disputes: Community Involvement in Conflict Resolution*. Island Press.

Fisher, R., Ury, W., and Patton, B., (1991). *Getting to Yes: Negotiating Agreement without Giving In*. Penguin Books.

Folk\_Williams, J.A., (1998). "The Use of Negotiated Agreements to Resolve Water Disputes Involving Indian Rights." *Natural Resources Journal* 1: 63-103.

Forester, J., (1999). *The Deliberative Practitioner: Encouraging Participatory Processes*. MIT Press.

Glasbergen, P., (1998). "Modern Environmental Agreements: A Policy Instrument Becomes a Management Strategy." *Journal of Environmental Planning and Management* 41(6): 693-710.

Gray, B., (1989). *Collaborating: Finding Common Ground for Multiparty Problems*. Jossey Bass.

Kaartez, J.D., (1991). "Planning for Cooperation in Environmental Dilemmas." *Journal of Planning Literature*, 5 (February): 226-237.

McGinnis, M.V., Woolley, J., and Gammon, J., (1999). "Bioregional Conflict Resolution: Rebuilding Community in Watershed Planning and Organizing." *Environmental Management*, vol. 24, no. 1: 1-12.

Policy Consensus Initiative, (1999). *A Practical Guide to Consensus*. Bismark, ND: Policy Development Initiative

Susskind, L., McKearnan, S., and Thomas-Larmer, J., Ed. (1999). *The Consensus Building Handbook: A Comprehensive Guide to Reaching Agreement*. Thousand Oaks, CA: Sage Publications.

Ury, W., (1999). *The Third Side: Why We Fight and How We Can Stop*. Penguin.

Wondolleck, J.M., (1986). *Public Lands Conflict and Resolution*. Plenum Press.

### **Collaborative Leadership and Social Capital**

Baker, W., (2000). *Achieving Success through Social Capital: Tapping the Hidden Resources in Your Personal and Business Networks*. Jossey Bass.

Chrislip, D.D., and Larson, C.E., (1994). *Collaborative Leadership: How Citizens and Civic Leaders Can Make a Difference*. Jossey Bass.

Heifetz, R.A., (1994). *Leadership Without Easy Answers*. Belknap-Harvard

Kotter, J.P., (1998). "Leading Change: Why Transformation Efforts Fail" In: *Harvard Business Review on Change*, Harvard Business School Press.

Putnam, R.D., (2000). *Bowling Alone: The Collapse and Revival of American Community*. Simon and Schuster.

### **Practical Resources and Tools**

Beer, J.E., and Stief, E., (1997). *The Mediator's Handbook*, 3<sup>rd</sup> Edition. New Society Publishers.

Kaner, S., (1996). *Facilitator's Guide to Participatory Decision-Making*. New Society Publishers.

Kretzmann, J.P., and McKnight, J.L., (1993). *Building Communities from the Inside Out: A Path Toward Finding and Mobilizing a Community's Assets*. ACTA Publications, Chicago, IL.

Manring, N.J., West, P.C., and Bidol, P., (1990). "Social Impact Assessment and Environmental Conflict Management: Potential for Integration and Application." *Environmental Impact Assessment Review* 10 (Sept.): 253-

Moore, C., (1998). *The Mediation Process: Practical Strategies for Resolving Conflict*. Second Edition. Jossey Bass.

US Environmental Protection Agency, (1997). *Community-based environmental protection: A resource book for protecting ecosystems and communities*. EPA Office of Policy, Planning and Evaluation; #230-B-96-003.

### **Additional Training Sources**

Arthur Carhart National Wilderness Training Center ([carhart.wilderness.net](http://carhart.wilderness.net))

BLM National Training Center – The Partnership Series: training and professional assistance in community-based collaboration and stewardship ([www.ntc.blm.gov](http://www.ntc.blm.gov))

CDR Associates – Professional development training in mediation and public policy dispute resolution ([www.mediate.org](http://www.mediate.org))

Concur – Professional development training in environmental negotiation and mediation ([www.concurinc.com](http://www.concurinc.com))

Continuing Education in Ecosystem Management ([www.umt.edu/ceem](http://www.umt.edu/ceem))

Continuing Education Program for Natural Resources Professionals ([www.fs.fed.us/biology/education](http://www.fs.fed.us/biology/education))

Ecosystem Management Initiative – School of Natural Resources and Environment, University of Michigan: specialized training and assistance in collaborative approaches to ecosystem management ([www.snre.umich.edu/emi](http://www.snre.umich.edu/emi))

Federal Executive Institute and Management Development Centers ([www.opm.gov](http://www.opm.gov))

Institute for Environment and Natural Resources – University of Wyoming ([www.uwyo.edu/enr/enrschool.htm](http://www.uwyo.edu/enr/enrschool.htm))

Natural Resources Institute – Oregon State University College of Forestry ([www.cof.orst.edu](http://www.cof.orst.edu))

Natural Resources Leadership Institute – North Carolina State University Cooperative Extension Service ([www.ces.ncsu.edu/depts/agecon/nrli](http://www.ces.ncsu.edu/depts/agecon/nrli))

Society of American Foresters – Continuing Forestry Education ([www.safnet.org/education](http://www.safnet.org/education))

The Conservation Fund ([www.conservationfund.org](http://www.conservationfund.org))

USEPA Watershed Academy ([www.epa.gov/owow/watershed/wacademy](http://www.epa.gov/owow/watershed/wacademy))

USFWS National Conservation Training Center ([training.fws.gov](http://training.fws.gov))

USGS Natural Resources Management Courses ([ntcntweb.cr.usgs.gov/oed/ntc/ntcindex.html](http://ntcntweb.cr.usgs.gov/oed/ntc/ntcindex.html))

US Institute for Environmental Conflict Resolution – training and third-party assistance ([www.ecr.gov](http://www.ecr.gov))

Vermont Law School – Environmental Law Center ([www.vermontlaw.edu](http://www.vermontlaw.edu))

### **Conflict Management Web Sites**

Conflict Research Consortium, University of Colorado – [www.colorado.edu/conflict/](http://www.colorado.edu/conflict/)

Conflict Resolution in Public Policy Disputes (Listserv) – [majordomo@conflictnet.org](mailto:majordomo@conflictnet.org)

Department of Agriculture, Conflict Prevention and Resolution Center – [www.usda.gov/cprc/](http://www.usda.gov/cprc/)

Department of Interior, Bureau of Land Management – Alternative Dispute Resolution Page – [www.blm.gov/nradr/](http://www.blm.gov/nradr/)

Society for Professionals in Dispute Resolution – [www.spidr.org](http://www.spidr.org)

US Institute for Environmental Conflict Resolution – [www.ecr.gov](http://www.ecr.gov)

## **Case Study Websites**

**Nisqually River Council** - [www.nisquallyriver.org/](http://www.nisquallyriver.org/)

**Upper Colorado River Recovery Program** - [coloradoriverrecovery.fws.gov/](http://coloradoriverrecovery.fws.gov/)

**Glen Canyon Adaptive Management Program** - [www.usbr.gov/uc/envprog/amp/](http://www.usbr.gov/uc/envprog/amp/)

For additional case studies, visit the Ecosystem Management Initiative's Learning From Experience website – [www.snre.umich.edu/emi/cases](http://www.snre.umich.edu/emi/cases)